

Los Angeles County Board of Supervisors

Statement of Proceedings for June 26, 2002

WEDNESDAY, JUNE 26, 2002

STATEMENT OF PROCEEDINGS FOR THE SPECIAL HEALTH DEPARTMENT

BUDGET COMMITTEE OF THE WHOLE/JOINT MEETING

OF THE BOARD OF SUPERVISORS

OF THE COUNTY OF LOS ANGELES HELD IN ROOM 381B

OF THE KENNETH HAHN HALL OF ADMINISTRATION

500 WEST TEMPLE STREET, LOS ANGELES, CALIFORNIA 90012

WEDNESDAY, JUNE 26, 2002

9:30 A.M.

Present: Supervisors Gloria Molina, Yvonne Brathwaite Burke, Don Knabe,
Michael D. Antonovich and Zev Yaroslavsky, Chairman

Absent : None

2 1.

Consideration of the Department of Health Services system redesign recommendations.

DR. THOMAS GARTHWAITE, DIRECTOR OF HEALTH SERVICES, PRESENTED RECOMMENDATIONS TO THE BOARD FOR THE REDESIGN OF THE DEPARTMENT OF HEALTH SERVICES, AND THE STEPS TO BE TAKEN TO ADDRESS THE DEPARTMENT'S FISCAL DEFICIT. FRED LEAF, CHIEF OPERATING OFFICER, DEPARTMENT OF HEALTH SERVICES, ALSO ADDRESSED THE BOARD AND RESPONDED TO QUESTIONS POSED BY THE BOARD MEMBERS. INTERESTED PERSONS ADDRESSED THE BOARD

ON MOTION OF SUPERVISOR ANTONOVICH, THE DIRECTOR OF HEALTH SERVICES WAS INSTRUCTED TO:

1. INCLUDE IN THE DEPARTMENT'S RECOMMENDATIONS, PRIOR TO THE SCHEDULING OF THE BEILENSON HEARINGS, THE DEPARTMENT'S ANALYSIS OF THE VARIOUS PROPOSALS RELATED TO THE

BE

PRESERVATION OF HIGH DESERT HOSPITAL, WITH THE REPORT TO
PROVIDED TO THE BOARD NO LATER THAN JULY 26, 2002; AND

1. PREPARE A REPORT FOR THE NEXT HEALTH DEPARTMENT BUDGET COMMITTEE OF THE WHOLE/JOINT MEETING OF THE BOARD OF SUPERVISORS OUTLINING THE DEVELOPMENT OF A COUNTY HEALTH BENEFIT PROGRAM AS PROPOSED IN THE DEPARTMENT'S STRATEGIC PLAN

Absent: None

Vote: Unanimously carried

ON A MOTION OF SUPERVISOR KNABE, THE CHIEF ADMINISTRATIVE OFFICER, IN CONJUNCTION WITH THE DIRECTORS OF HEALTH SERVICES, MENTAL HEALTH AND OTHER APPROPRIATE DEPARTMENTS WAS INSTRUCTED TO TAKE THE FOLLOWING ACTIONS ON AN EMERGENCY BASIS:

1. ESTABLISH A SPECIAL AD-HOC CAPABILITY WITHIN THE CHIEF ADMINISTRATIVE OFFICE TO ANALYZE AND MAKE RECOMMENDATIONS TO SUPPORT EFFECTIVE DECISION-MAKING BY THE BOARD ON THE HEALTH BUDGET CRISIS THAT INCLUDES NEUTRAL HEALTH EXPERTS OF HIGH REPUTATION TO PERFORM IMPACT ANALYSES USING DATA FROM THE L.A. MODELS;

1. WORK WITH OFFICIALS OF THE NATIONAL HEALTH FOUNDATION AND HEALTH CARE ASSOCIATION OF SOUTHERN CALIFORNIA TO UPDATE THE "L.A. MODELS" FOR IMPACT ANALYSIS OF PROPOSED HEALTH SERVICES ISSUES, NOW AND IN THE FUTURE, BY:

A. SOLICITING CONTRIBUTIONS TO HELP COVER THE COST; AND

B. INVOLVING THE LEADERS OF HEALTH CONSUMER, LABOR AND OTHER PROVIDER ORGANIZATIONS, INCLUDING THE LOS ANGELES COUNTY MEDICAL SOCIETY AND THE ASSOCIATION OF FREE AND COMMUNITY CLINICS, IN AN EFFORT TO:

- 1) UPDATE THE MODELS' DATA AND TECHNOLOGY;
- 2) REESTABLISH A BROADLY REPRESENTATIVE STEERING COMMITTEE AND DATA SUBCOMMITTEE, SIMILAR TO THE ONES WHICH EXISTED IN 1997, TO OVERSEE THE MODELS' USE; AND
- 3) GO FORWARD WITH ANY FEASIBLE INTERIM UPDATES TO
INPATIENT/EMERGENCY MODEL, WHICH WOULD BE USEFUL

THE
IN

THIS YEAR'S DECISION-MAKING

Absent: None

Vote: Unanimously carried

ON MOTION OF SUPERVISOR YAROSLAVSKY, THE DIRECTOR OF HEALTH SERVICES WAS INSTRUCTED TO WORK COLLABORATIVELY WITH THE

PRIVATE

SECTOR, INCLUDING FOUNDATIONS, COMMUNITY CLINICS, HEALTH MAINTENANCE ORGANIZATIONS, PRIVATE CORPORATIONS, AND SCHOOL DISTRICTS AND OTHER PUBLIC SECTOR INSTITUTIONS, IN AN EFFORT TO PRESERVE THE NETWORK OF COMMUNITY-BASED HEALTH CARE SERVICES THROUGH PUBLIC/PRIVATE PARTNERSHIPS, WITH EFFORT TO INCLUDE ACTIVE EXPLORATION OF ALTERNATIVE OPERATION AND REVENUE STREAMS FOR COUNTY HEALTH CENTERS AND SCHOOL CLINICS. THE RESULTS OF THIS STRATEGY SHOULD BE REFLECTED IN FUTURE DEPARTMENT OF

HEALTH

SERVICES (DHS) REPORTS REGARDING IMPLEMENTATION OF THE DHS PLANNING EFFORT TO BALANCE THE BUDGET AND ACHIEVE A UNIFIED HEALTH CARE SYSTEM

Absent: None

Vote: Unanimously carried

ON MOTION OF SUPERVISOR YAROSLAVSKY, THE DIRECTOR OF HEALTH

SERVICES, IN PREPARATION FOR THE BOARD'S CONSIDERATION OF PHASE TWO OF THE DEPARTMENT'S REDESIGN PLAN, WAS INSTRUCTED TO:

1. INITIATE A MORE DETAILED EXAMINATION OF THE OPTIONS FOR REMISSIONING OF HOSPITALS, INCLUDING THE ROLE OF THE MEDICAL SCHOOLS WITH THE EXAMINATION TO INCLUDE A REFINEMENT IN THE PRIORITY SETTING PROCESS WITH REGARD TO HOSPITAL CONVERSIONS UNDER ALTERNATIVE REVENUE

ASSUMPTIONS;

AND

1. REPORT BACK TO THE HEALTH DEPARTMENT BUDGET COMMITTEE OF THE WHOLE ON A MONTHLY BASIS ON THE PROGRESS OF THIS

REVIEW

WITH A FINAL REPORT TO THE BOARD NO LATER THAN SEPTEMBER 17, 2002 SO THAT THE BOARD CAN BE PREPARED TO ACT ON PHASE TWO IN OCTOBER 2002

Absent: None

Vote: Unanimously carried

ON MOTION OF SUPERVISOR YAROSLAVSKY, THE DIRECTOR OF HEALTH SERVICES WAS INSTRUCTED TO FINALIZE AND INTEGRATE THE CULTURAL AND LINGUISTIC COMPETENCY STANDARDS WITHIN THE DEPARTMENT'S REDESIGNED SYSTEM

Absent: None

Vote: Unanimously carried

ON MOTION OF SUPERVISOR YAROSLAVSKY, THE BOARD TOOK THE FOLLOWING ACTIONS:

1. ACCEPTED THE REPORT PRESENTED AT THE MEETING BY THE DIRECTOR OF HEALTH SERVICES, INCLUDING ALL AMENDMENTS APPROVED BY THE BOARD;
2. INSTRUCTED THE DIRECTOR OF HEALTH SERVICES TO TAKE THE FOLLOWING ACTIONS RELATED TO THE IMPLEMENTATION OF ITS PROPOSAL TO REDESIGN THE COUNTY-OPERATED HEALTH CARE DELIVERY SYSTEM;
 - A. TAKE THE NECESSARY ADMINISTRATIVE ACTIONS, INCLUDING THE PREPARATION OF NOTICES AND OF BEILENSON HEARINGS, FOR THE INPATIENT AT HIGH DESERT HOSPITAL AND THE AMBULATORY CARE REDUCTIONS AS SPECIFIED IN ATTACHMENT C OF THE DIRECTOR OF HEALTH SERVICES' REPORT DATED JUNE 19, 2002 AND UPDATED ON JUNE 24, 2002; AND

SCHEDULING
REDUCTIONS

TO

B. PERFORM THE NECESSARY RESEARCH AND WORK REQUIRED

**DEVELOP MORE DETAILED IMPLEMENTATION PLAN RELATED
TO THE PROPOSED SYSTEM REDESIGN FOR THE BOARD'S
CONSIDERATION IN OCTOBER 2002; AND**

1. **INSTRUCTED THE CHIEF ADMINISTRATIVE OFFICER TO REDUCE
THE DEPARTMENT OF HEALTH SERVICES' 2002-03 PROPOSED
BUDGET BY \$56.8 MILLION AND TO REFLECT, WHERE
APPROPRIATE, ADJUSTMENTS FOR THE DEPARTMENT'S REVISED
FISCAL OUTLOOK SUMMARY**

[See Supporting Document](#)

Absent: None

Vote: Unanimously carried

[See Final Action](#)

The Special Health Department Budget Committee of the Whole/Joint Meeting of the Board of Supervisors of the County of Los Angeles, adjourned (Following Board Order No. 2 at 1:32 p.m.). The next Special Meeting of the Board of Supervisors will be Wednesday, June 26, 2002 at 2:30 p.m. The next regular meeting of the Board will be Tuesday, July 2, 2002 at 9:30 a.m.

The foregoing is a fair statement of the proceedings of the June 26, 2002 Special Health Department Budget Committee of the Whole/Joint Meeting of the Board of Supervisors of the County of Los Angeles and ex officio the governing body of all other special assessment and taxing districts, agencies and authorities for which said Board so acts.

VIOLET VARONA-LUKENS

Executive Officer-Clerk

of the Board of Supervisors

By_____

ROBIN A. GUERRERO

Chief, Board Operations Division
